

HPE PPM Avoids the Pitfalls when Managing Project Time, Cost and Resources

February 21, 2017

Today's Speakers:



Silvia Siqueira
Senior Product Marketing Manager
Hewlett Packard Enterprise



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Engagement Manager/Solutions
Consultant
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The webinar will begin shortly.

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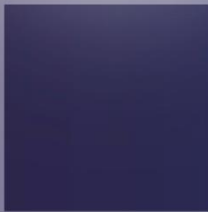


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Effective Application Security Testing at High Velocity: Keeping up with Agile / DevOps

February 28, 2017



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Webinar Housekeeping



The screenshot shows a webinar interface with a presentation pane on the right and a sidebar on the left. The presentation pane displays a slide titled "Building the DevOps Tool Chain" dated "January 17, 2017". The slide features the Vivit logo and the text "Discover the independent HPE software user community where you can share, collaborate, exchange, and grow". The slide is divided into sections: "ADVOCACY" (top right), "COMMUNITY" (middle left), and "EDUCATION" (bottom right). The sidebar on the left includes a "LOGO/PICTURE" section with the Vivit logo, a "Q&A" section with a "Ask" button, and a "DOWNLOAD FILES" section with a table showing "No file Found". At the bottom of the interface, there is a footer with the text: "Dial-In #: VoIP or 415-926-7795 or [International Numbers](#) Conference ID: 0866-2702 User ID: 280895".

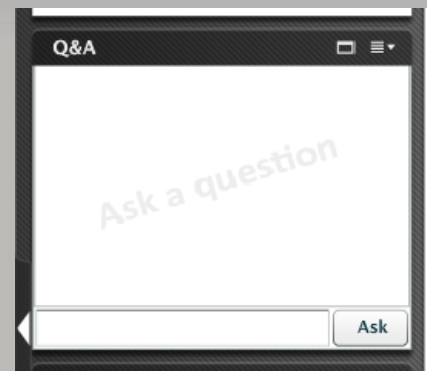
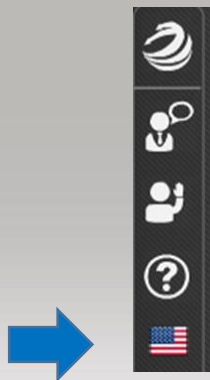
- This “LIVE” session is being recorded
- Recordings are available to all Vivit members
- To enlarge the presentation screen, click on the rectangle in the upper right hand corner of the Presentation pane

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Webinar Control Panel

- Session Q&A:
Please type questions in the Q&A pane and click on “Ask”
- Choose the language in which you would like to ask your questions





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Avoids the pitfalls when managing project time, cost and resources

Silvia Siqueira & Mo Wahab

Feb 21



Today's Webinar: Interactive

Tell us about you and your experience:

- Poll questions
- Chat area: Interact with us and other participants
- Question area



Question #1

**What is your role within project & portfolio management?
HPE PPM admin?**

1. Project manager
2. Program manager
3. Portfolio manager
4. All the above
5. none of this... type in the chat area

Resource



Time



Cost



Question #2

When managing projects: in which area do you struggle more?

1. Resource
2. Time
3. Cost
4. Others: write in the chat area
5. All the above

Resource Management

Resource Management

What are your major struggles?

- Resource allocation
- Resource management
- Multicultural teams
- Solving conflicts
- Determining staff risks

Other areas?



Resource Management

Here are my struggles:

- Pre-defined resources to work in my projects
- Unqualified resources to achieve the tasks
- Shared resources & their priorities
- Lack of clarity in their roles in the projects
- Visibility in what everyone is really doing
- Risk management
- Different personalities and styles to work with



Let's analyze a FUN case

Apprentice Show #2

Scope:

Create an advertisement for a company

Staff:

Roles defined among themselves

Project Dynamics:

Limited time to accomplish the request

Various external resources, cost was not an issue



“So, the one thing you do **NOT do is ask to be Project Manager**, because it means you’re guaranteed to be coming back to the boardroom **with a high likelihood of being fired**”

Source: <http://ew.com/recap/the-new-celebrity-apprentice-season-8-episode-2/>

Let's analyze a FUN case

Team #1 - Lost

- Not clear defined roles
- Poor teamwork
- Lack of communication
- Project management skills

Team #2 - Winner

- Clear role definition
- Great dynamics in between teamwork
- Excellent communications in between peers
- Project management skills



How to avoid pitfalls

Resource Management

- Project charter, clear scope
- Well defined roles for the team
- Status meetings
- Team participations (bring gamification)
- Clear communication
- Leadership
- Manage Risk and be prepared to watch for signs

Most important: KNOW your team!!!!

Every team member is UNIQUE



How HPE Project and Portfolio Helps

- Clear and concise info on demand
- Resource knowledge
- Resource assignment
- Team management/collaboration
- Visibility: proactively pinpoint upcoming issues

The screenshot displays the 'Project and Portfolio Management Center' interface. The main header shows 'Project: 9.40 Hybrid Project (#39261)'. Below this, a progress bar indicates 51% completion. The 'Project Region' is set to '2016 to August 2017'. The 'Project Status' is 'Assigned' with a callout box listing 'Joseph Banks, Clark Kent'. The 'Phase' is 'Project' and the 'Hybrid Project' status is 'on'. A callout box for 'Resource Management' highlights the text: 'Simple resource planning and optimization with drag and drop and smart resource recommendations.' On the right, the 'Calculated health' is 'At-risk' (indicated by a yellow triangle icon). Below this, there are two green buttons: '0 Issues' and 'Schedule'. At the bottom, a navigation bar includes tabs for 'Summary', 'Details', 'Exceptions', 'Cost', 'Staffing', and 'References'.

Time Management

Time Management

What are your major struggles?

- Compliance
- Non 'Project' Effort
- Inaccurate Effort Estimates for tasks
- Task over assignments by PM
- Visibility when resources work on multiple projects

Other areas?



Time Management

Avoiding issues/pitfalls

- Encourage Time Management Compliance by increasing visibility/Senior Management participation
- To increase accuracy, promote daily time entry. Weekly (periodic) submission.
- Avoid complex security/configuration that makes compliance difficult
- Ensure non-project effort is modeled/allocated
- Review Planned Vs Actual Effort variances -> Fine tune.
- Monitor task over assignments



How PPM helps

Time management

- Reminder Emails to help with Compliance
- Assets / maintenance Projects for non-project time
- Views of Plan Vs Actual effort at multiple levels (Task/Phase)
- View of Allocated Effort Vs Scheduled Effort by resource
- One central system for all 'Projects' and maintenance efforts
- Flexible security/configuration options (Cost and effort settings)
- My Suggested Items/My Items etc to make time entry easier
- WBS Templates facilitate refine and re-use of estimates/models

Hewlett Packard Enterprise | HPE PROJECT AND PORTFOLIO MANAGEMENT CENTER

DASHBOARD ▾ OPEN ▾ SEARCH ▾ CREATE ▾ MY LINKS ▾ HISTORY ▾ HELP ▾ ★

Dashboard - Resource Requests & Timesheets > Edit Time Sheet

Ben Brown - Time Sheet for 10/1/16 - 10/15/16 (Pending Approval)

Resource: Ben Brown Time Period: 10/1/16 to 10/15/16 Time Sheet #: Status:

Description: Ben Brown - 10/1/16 - 10/15/16

[Approvals/Transaction Details](#) [Time Sheet Policies](#)

Time Sheet Details (All times shown in hours) Tab key goes to next: [Item](#) | [Day](#)

[Time Breakdown](#) [Other Actuals](#)

Item	Status	Activity	Expected Hours	Sat 10/1	Sun 10/2	Mon 10/3	Tue 10/4	Wed 10/5	Thu 10/6
<input type="checkbox"/> Enhancement									
<input type="checkbox"/> Req: 35602 (Test Approval through Mobility)	Submitted		0.0	0.00	0.00	8.00	8.00	8.00	8.00
Line Actions:				0.00	0.00	8.00	8.00	8.00	8.00

[Line Details](#) [Approve](#) [Reject](#)

Notes

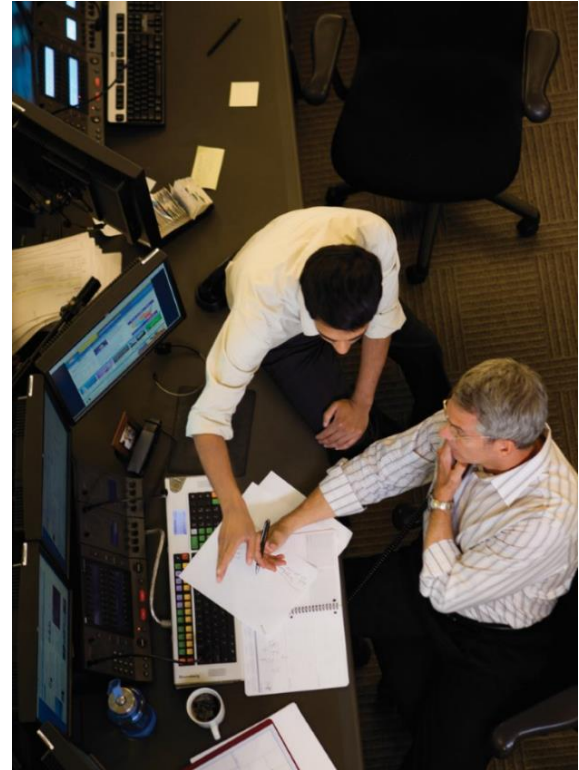
Cost Management

Cost Management

What are your major struggles?

- Not clear budget
- Budget allocation changes
- No visibility to real costs
- Poor data to manage staff costs

Other areas?



Cost Management

Here are my struggles:

- Constant changes to budget
- No visibility to resource costs
- Do more with less
- Change in my teams
- Change in business unit
- External unpredictable cost



From our own desk

- One of our cost management experiences that causes no sleep for weeks
- What were the issues caused by not managing costs efficiently?
- What could be done differently?



How to avoid pitfalls

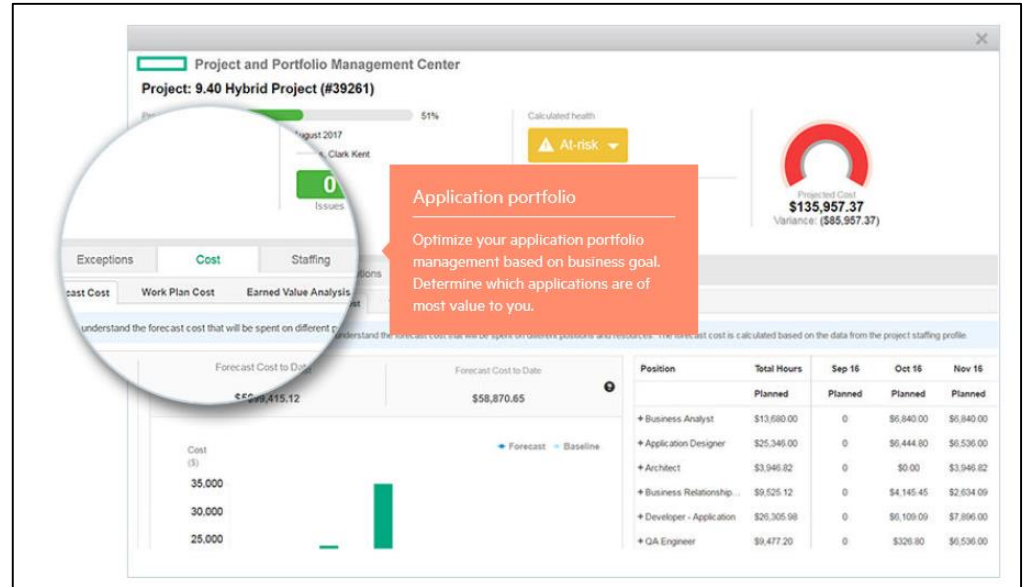
Cost Management

- Initial clear budget and project cost analysis
- Constant mgmt. and visibility to costs vs budget
- Constant risk analysis
- Manage Risk
- Good relationship with stakeholder



How HPE Project and Portfolio Helps

- Portfolio visibility
 - Define what is possible to deliver within the defined budget
 - No surprises
- Detailed cost analysis from bottom up
 - Staff, no staff cost
- Risk management
- Integration with Financial Systems



Summary

Understand each team member and their capabilities

Resource



Visibility in the team skills and correct resource allocation

Be proactive, manage time constantly

Time



Timesheet, collaboration and system integrations

Well defined budget, constant tracking and visibility

Cost



Real time analytics for better business decisions

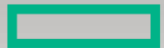
Questions

Thank you

- Complete the short survey and opt-in for more information from Hewlett Packard Enterprise.

www.hpe.com/software/ppm

www.vivit-worldwide.org



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